RENAULT GROUP - Q3 2010

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DRIVE THE CHANGE

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TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES Q3 2010 vs. Q3 2009

GLOBAL *

TIV + 4.6 %

EURASIA

TIV + 40.1 %

EUROPE

TIV - 11.5 %

EUROMED

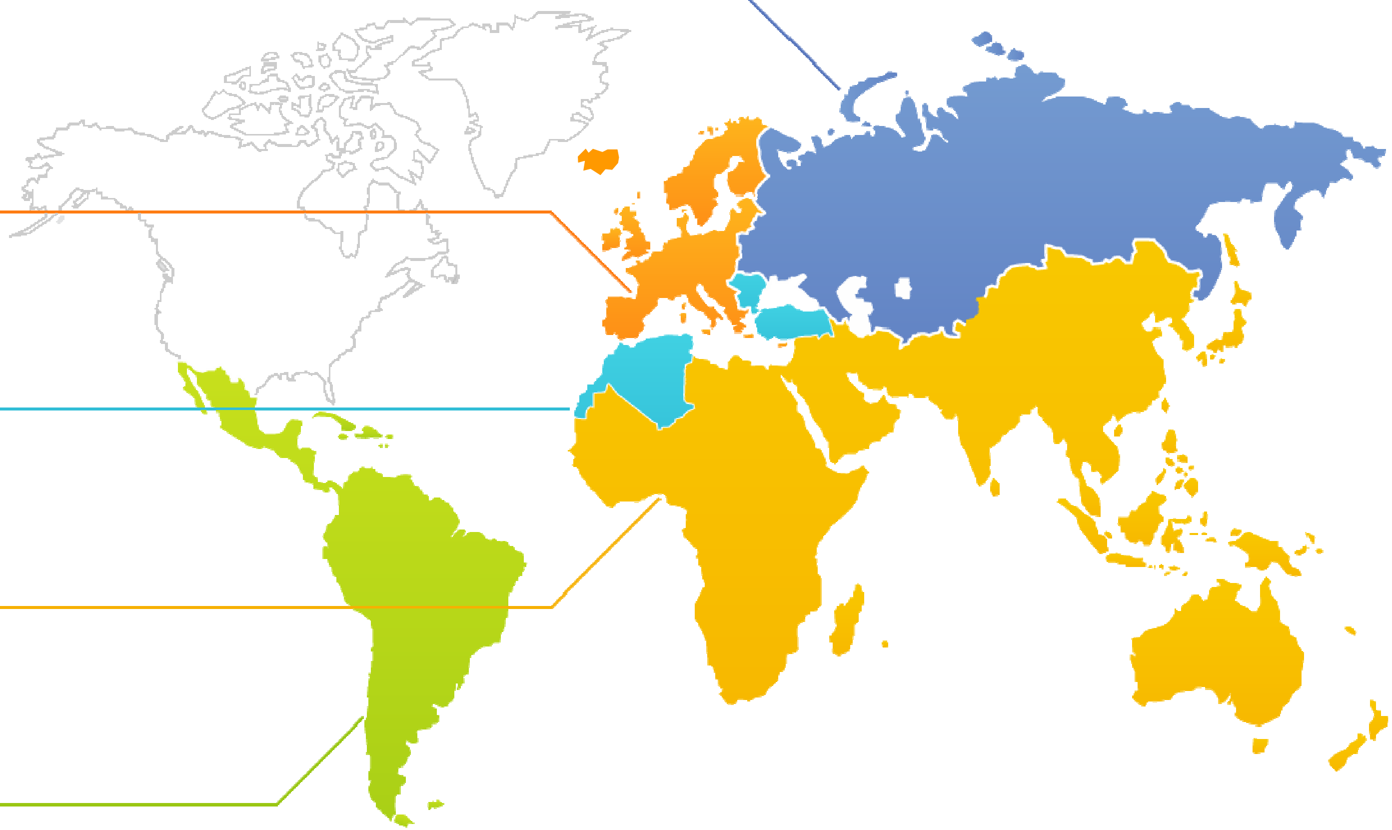
TIV + 11.8 %

ASIA / AFRICA

TIV + 11.0 %

AMERICAS

TIV + 14.1 %



* PC+LCV including USA & Canada

TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES Q3 2010 vs. Q3 2009

GLOBAL *

TIV	**+ 4.6 %**
GROUP	+ 5.7 %

EURASIA

TIV	**+ 40.1 %**
GROUP	+ 37.0 %

EUROPE

TIV	**- 11.5 %**
GROUP	- 4.0 %

EUROMED

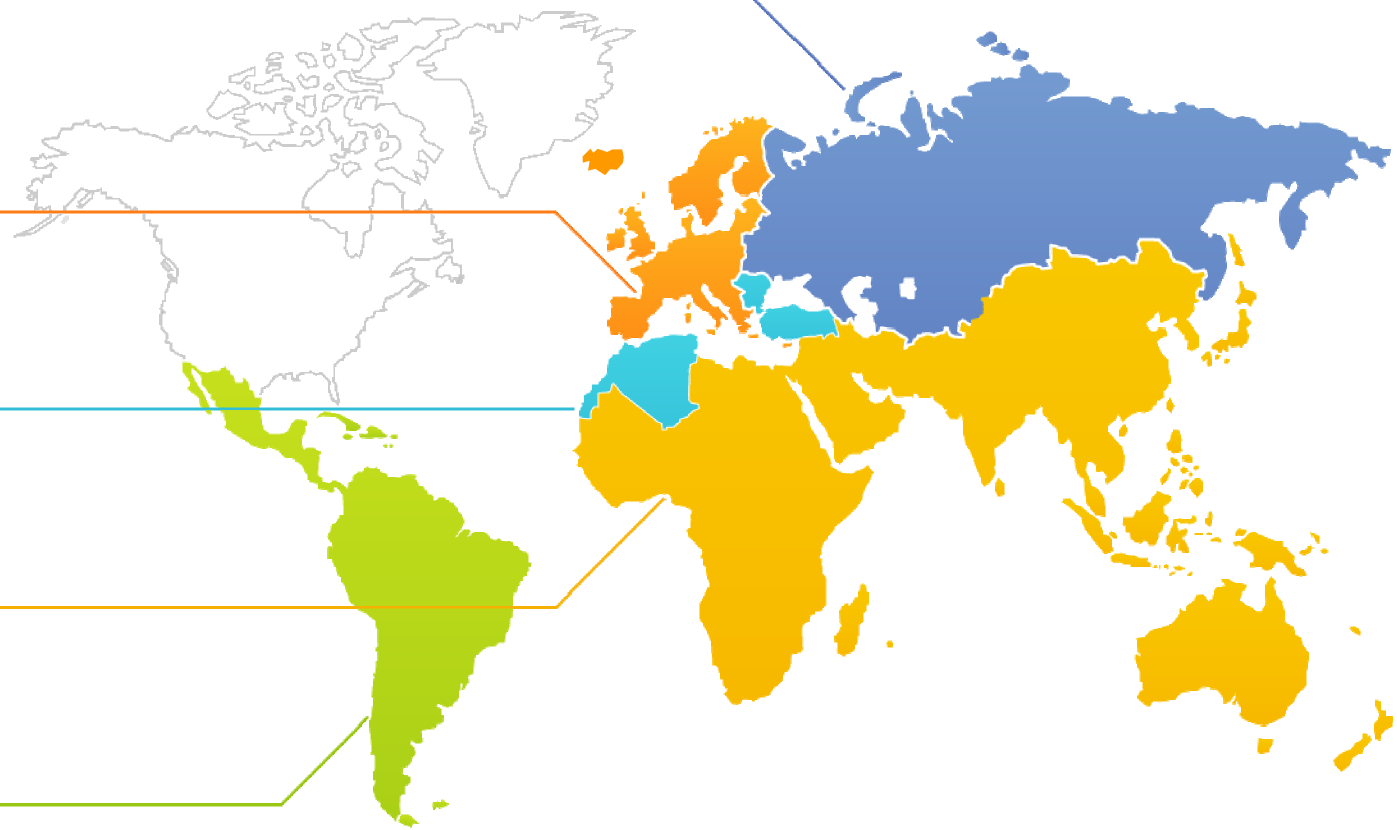
TIV	**+ 11.8 %**
GROUP	+ 11.3 %

ASIA / AFRICA

TIV	**+ 11.0 %**
GROUP	+ 10.4 %

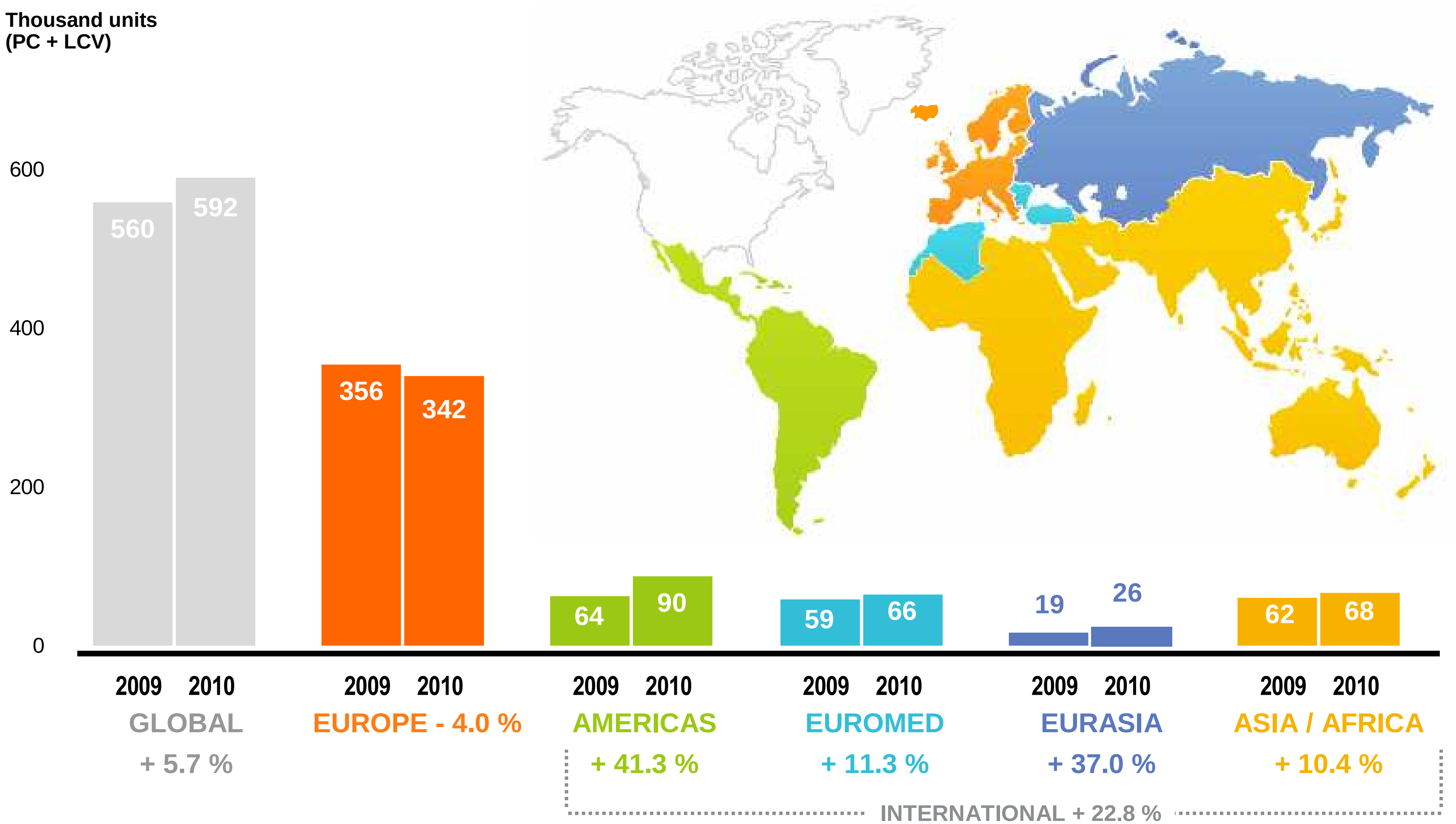
AMERICAS

TIV	**+ 14.1 %**
GROUP	+ 41.3 %



* PC+LCV including USA & Canada

RENAULT GROUP SALES Q3 2010 vs. Q3 2009
INTERNATIONAL SALES MIX AT 42% IN Q3



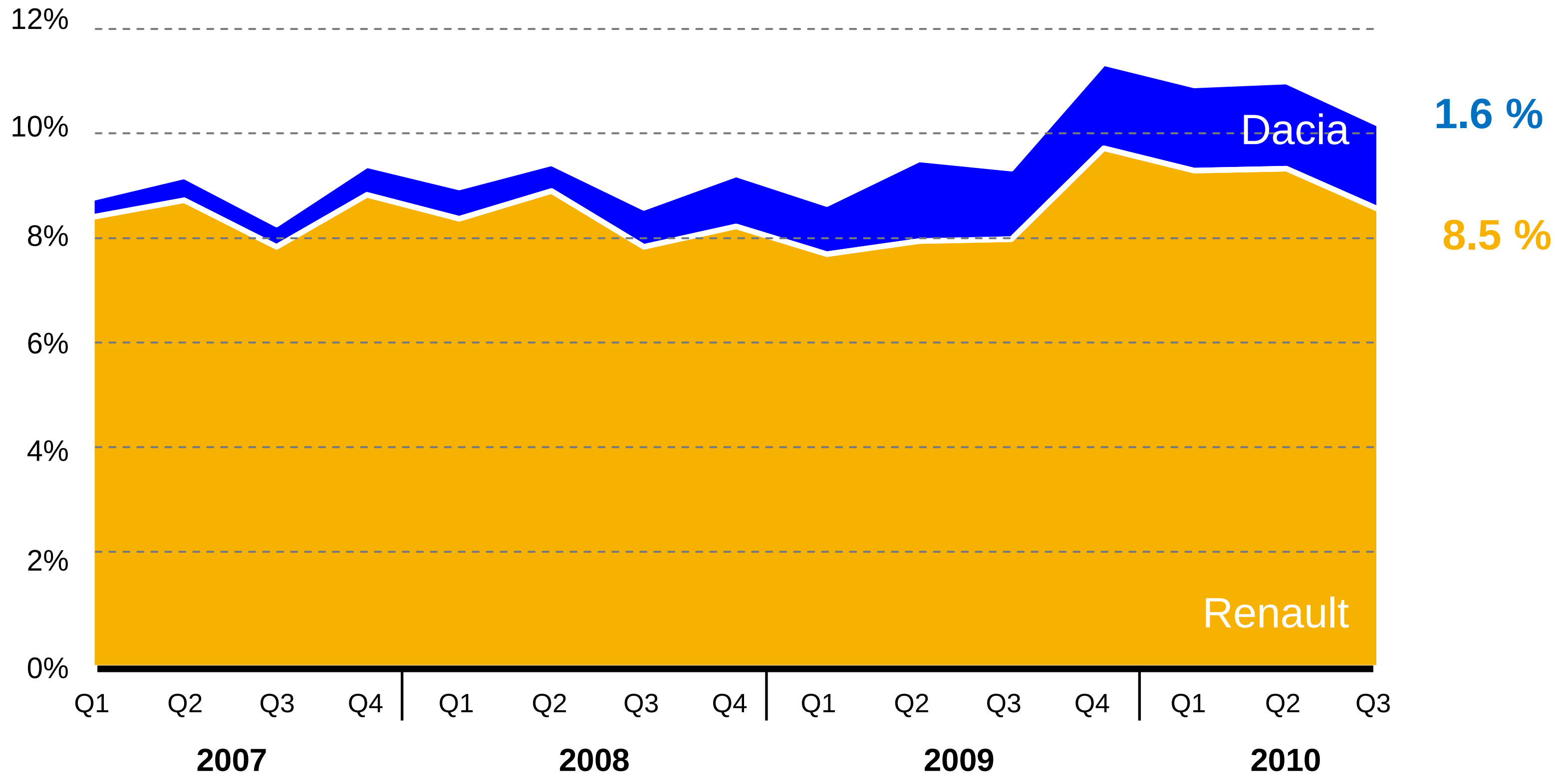
PC+LCV : MARKET SHARE GAINS IN 12 OUT OF OUR TOP 15 MARKETS IN Q3 2010

	UNITS	MARKET SHARE	CHANGE IN MARKET SHARE
FRANCE	146,273	27.2%	+ 0.7
BRAZIL	46,153	5.3%	+ 1.2
GERMANY	42,752	5.7%	- 0.5
SOUTH KOREA	33,020	8.9%	- 1.6
TURKEY	28,651	15.3%	+ 1.2
UNITED KINGDOM	27,822	4.7%	+ 1.6
ARGENTINA	25,339	14.8%	+ 1.4
SPAIN	24,139	11.8%	+ 1.0
ITALY	24,119	6.0%	+ 0.1
RUSSIA	22,819	4.3%	- 0.6
BELGIUM/LUXEMBOURG	16,929	12.4%	+ 2.3
ALGERIA	14,877	26.9%	+ 0.5
IRAN	12,870	3.6%	+ 1.1
NETHERLANDS	11,203	8.4%	+ 0.7
ROMANIA	10,348	37.8%	+ 1.8

Group PC+LCV

ZOOM EUROPE: MARKET SHARE BY BRAND

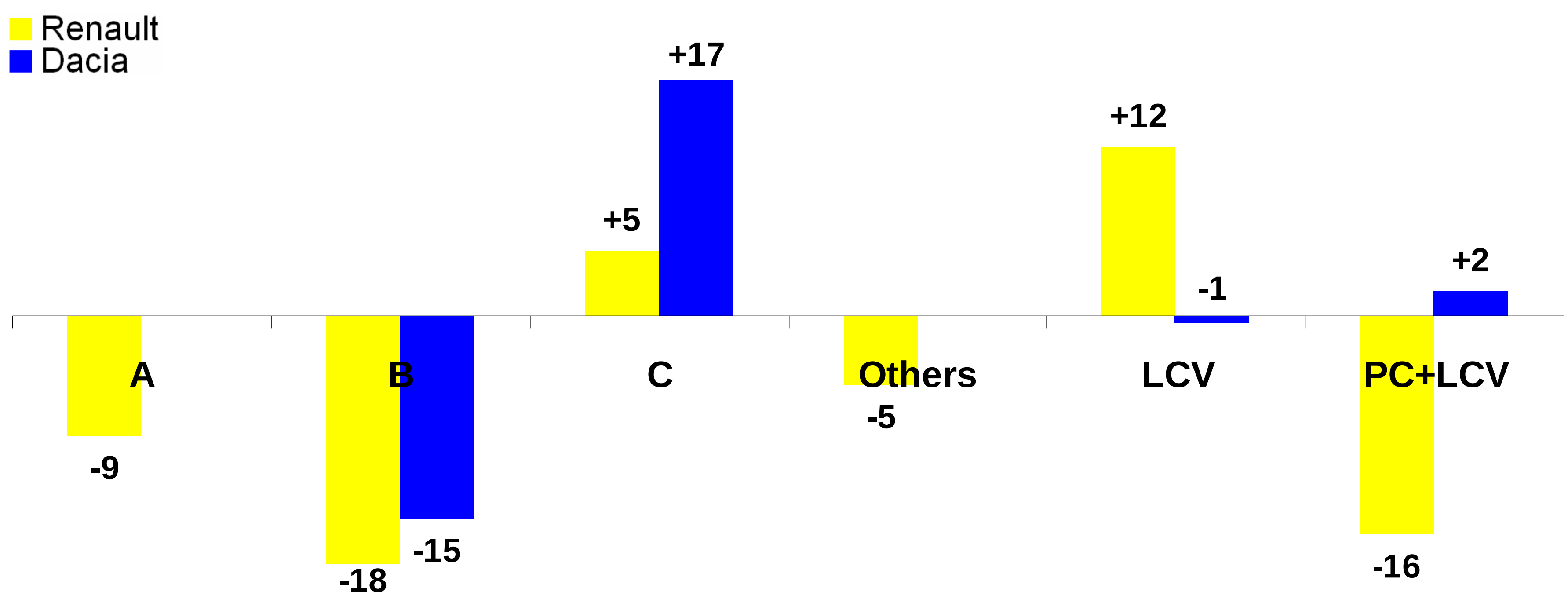
GROUP PC+LCV MARKET SHARE IN EUROPE



ZOOM ON EUROPE: UNIT SALES VARIATION Q3 2010 vs. Q3 2009
SPLIT BY BRAND AND SEGMENT

Change in volumes PC+LCV

In thousand units

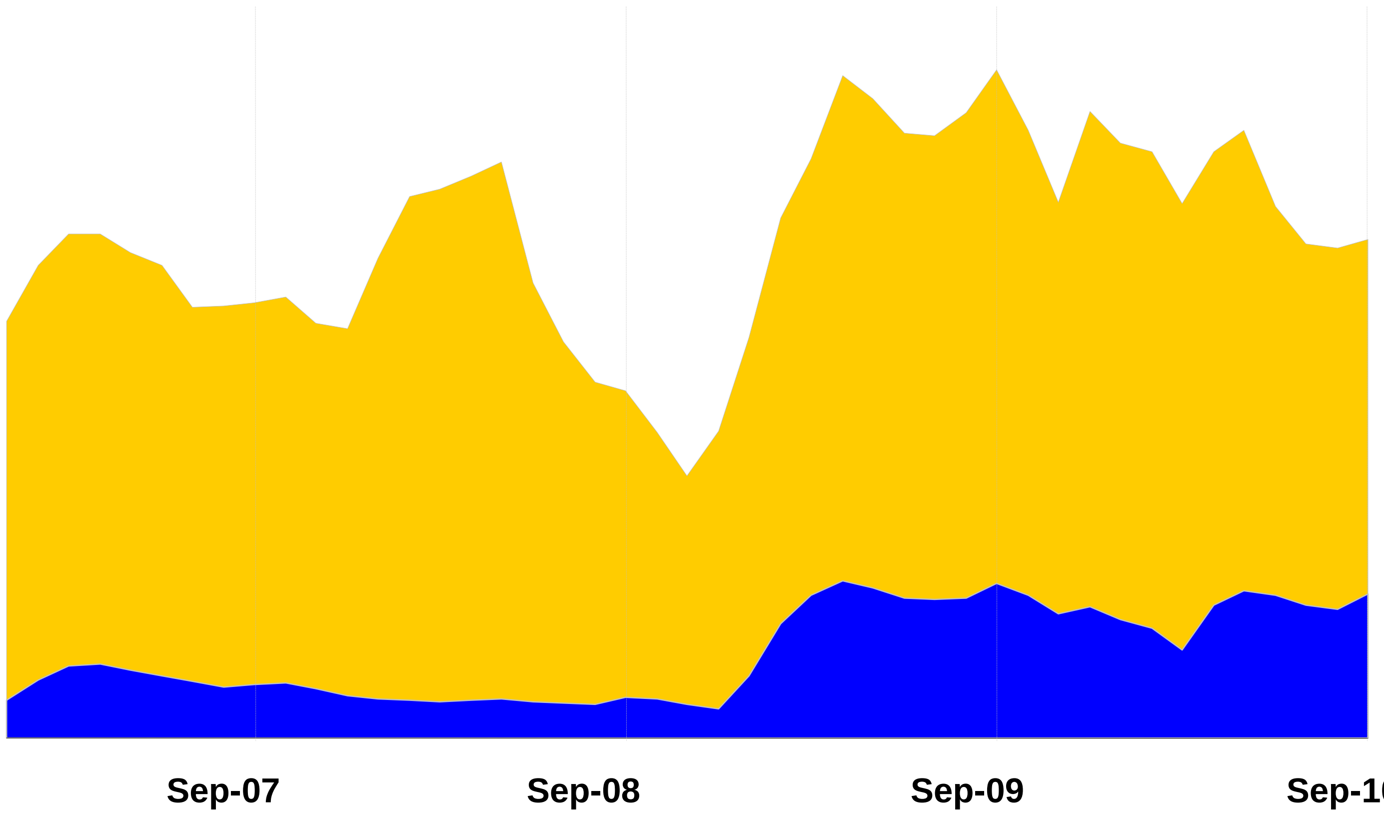


GROUP LCV: TOP 15 MARKETS IN Q3 2010

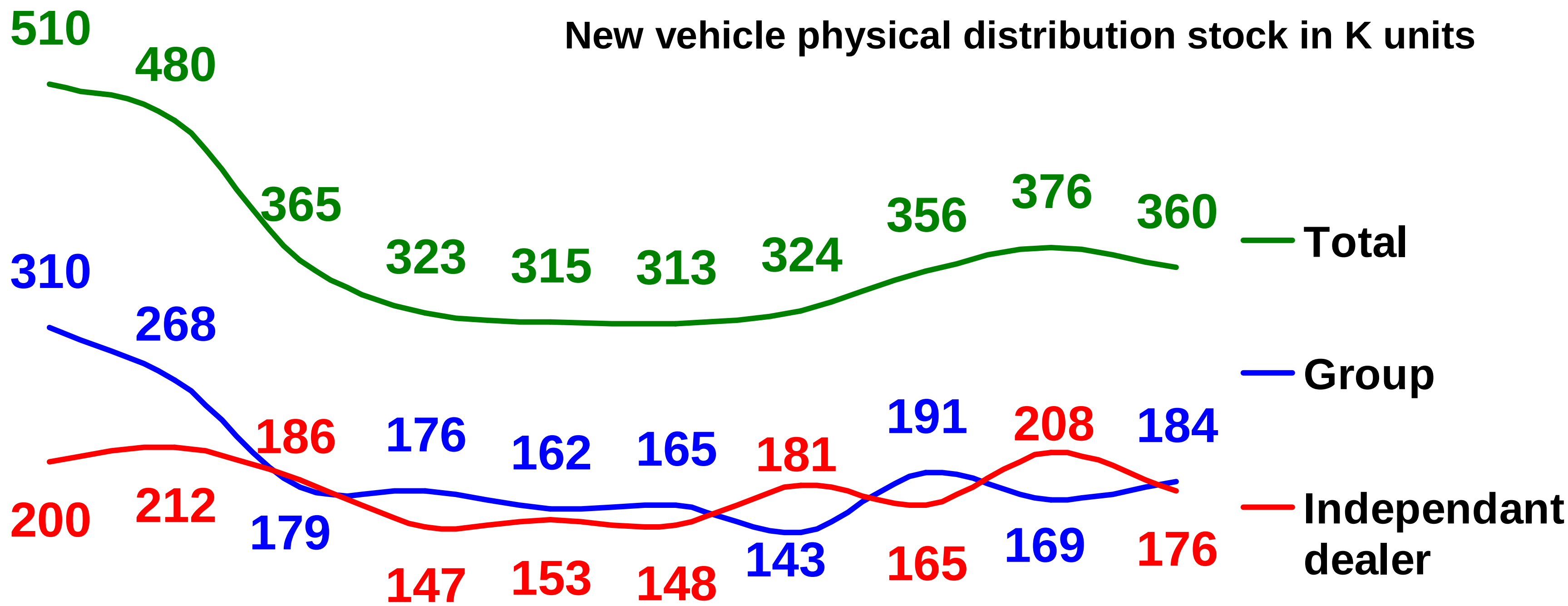
	UNITS	LCV MARKET SHARE	CHANGE IN MARKET SHARE
FRANCE	31,900	34.4%	+ 2.1
TURKEY	6,523	10.7%	+ 2.1
UNITED KINGDOM	4,757	7.5%	+ 2.8
SPAIN	4,246	19.5%	+ 4.8
ARGENTINA	4,208	15.6%	- 1.1
GERMANY	4,090	8.3%	+ 1.6
ITALY	2,489	8.4%	+ 1.6
BRAZIL	2,116	1.7%	+ 0.2
BELGIUM/LUXEMBOURG	1,982	15.6%	- 0.5
PORTUGAL	1,543	15.4%	+ 0.7
ALGERIA	1,511	17.5%	+ 8.3
NETHERLANDS	1,447	12.3%	+ 1.6
POLAND	1,386	13.9%	+ 1.0
MEXICO	1,150	1.6%	- 0.1
SWEDEN	1,040	11.3%	+3.9

DACIA DUSTER

EUROPEAN ORDER BANK STABLE IN Q3
PC+LCV



DISTRIBUTION STOCK REDUCTION



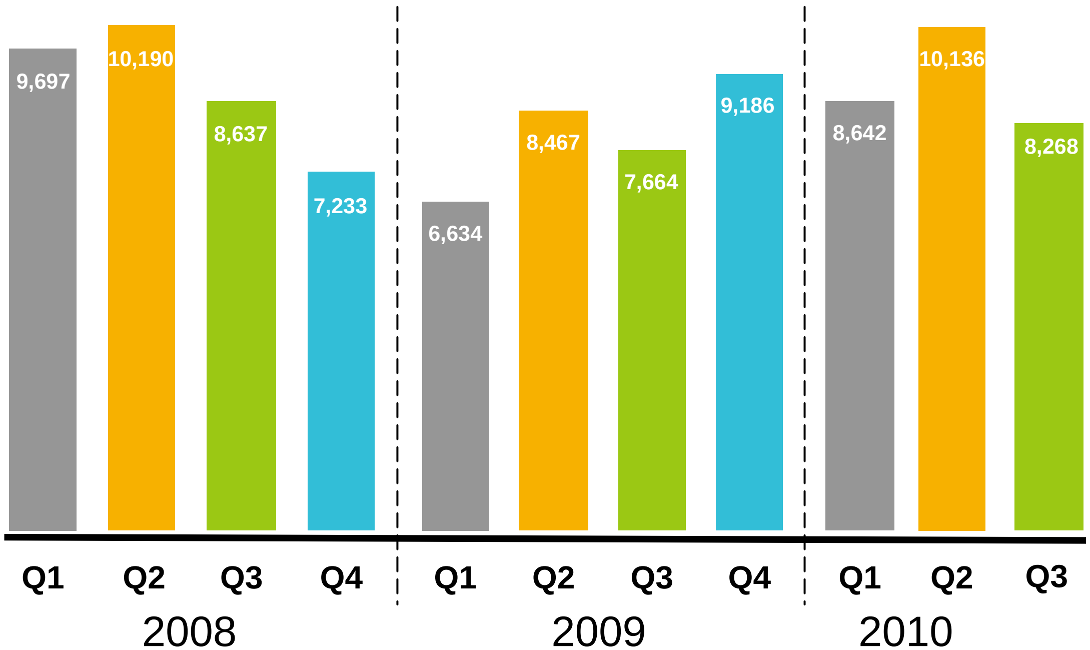
JUN'08	SEP'08	DEC'08	MAR'09	JUN'09	SEP'09	DEC'09	MAR'10	JUN'10	SEP'10	
69	80	67	60	45	52	47	50	51	56	Number of days of sales

RENAULT GROUP REVENUES BY DIVISION IN Q3

In million euros	Q3 2009 Pro forma*	Q3 2010	Change (%)
Automotive	7,660	8,268	+ 7.9%
Sales Financing	438	443	+ 1.1%
TOTAL	**8,098**	**8,711**	**+ 7.6%**

** 2009 data has been restated on a consistent basis*

EVOLUTION OF AUTOMOTIVE REVENUES



PUBLISHED

million euros

AUTOMOTIVE REVENUES

Q3 2010 vs. Q3 2009*

€ 8,268m	**+ 7.9 %**
Volume	**- 0.6 pts**
Mix/price	**+ 2.9 pts**
Currencies	**+ 4.1 pts**
Other activities	**+ 1.5 pts**

* 2009 restated for 2010 scope and methods

RCI BANQUE PERFORMANCE

	Q3 2009 Pro forma*	Q3 2010	Change (%)
Revenues *(in € m)*	438	443	+ 1.1%
Average loans outstanding *(in € bn)*	20.0	21.1	+ 5.2%
New contracts (in thousand units)	**207.4**	**230.6**	**+ 11.2%**

** 2009 data has been restated on a consistent basis*

OUTLOOK 2010

- **2010 TIV** PC+LCV
  - Global +9 % (vs. +8 % previously)
  - Europe - 5 % (vs. - 7 % previously)
- **Positive automobile free cash flow at €700m**
  - International market momentum but European market decrease
  - Increasingly competitive market conditions
- **Unit sales forecast >2.5 m units in 2010**
  - International sales growth and market share gains

APPENDIX

OCTOBER 27, 2010

DRIVE THE CHANGE

RENAULT

TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES YTD 2010 vs.YTD 2009 (PC+LCV)

GLOBAL*

TIV	**+ 13.0 %**
GROUP	+ 16.4 %

EURASIA

TIV	**+ 12.3 %**
GROUP	+ 21.2 %

EUROPE

TIV	**- 2.6 %**
GROUP	+ 13.3 %

EUROMED

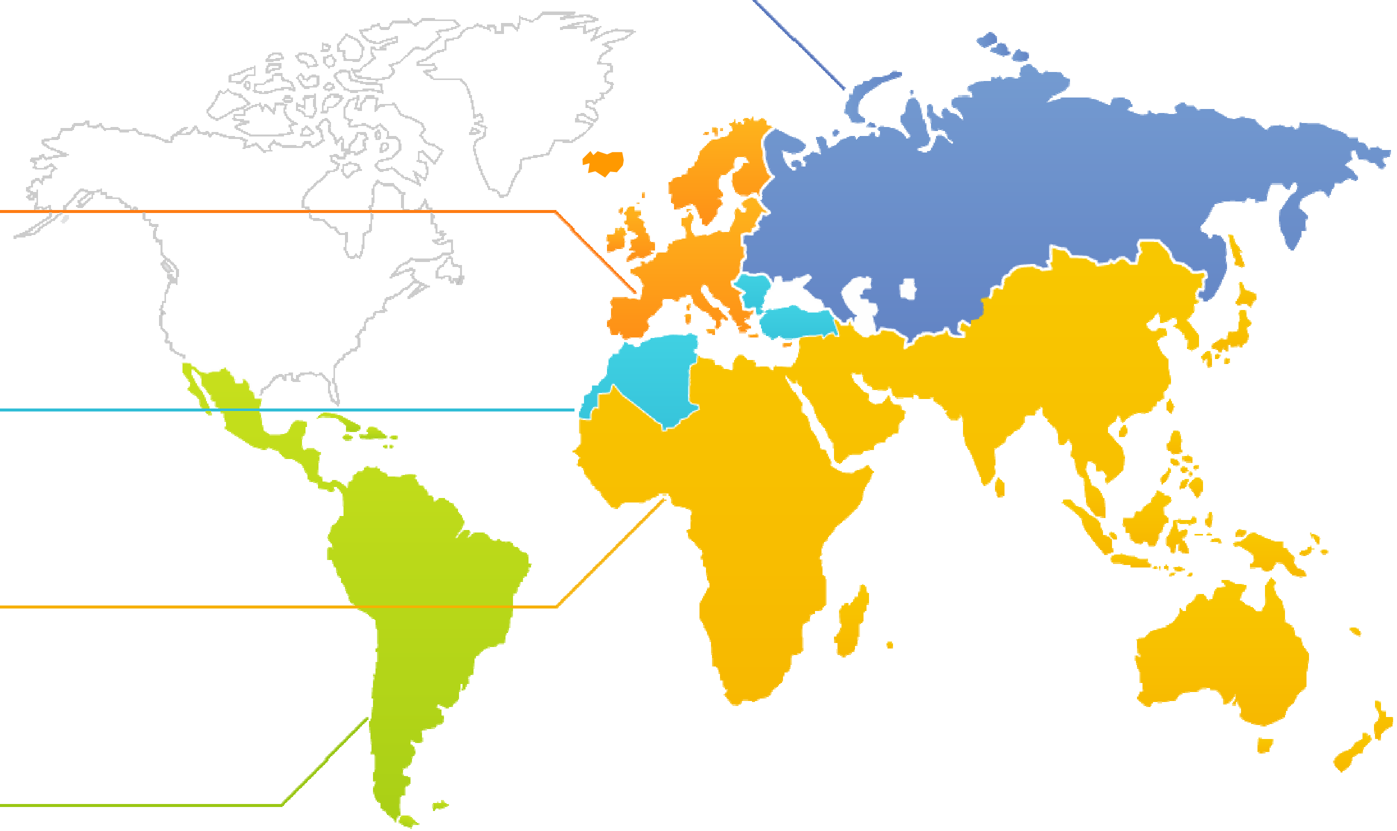
TIV	**+ 0.0 %**
GROUP	+ 6.5 %

ASIA / AFRICA

TIV	**+ 24.8 %**
GROUP	+ 32.0 %

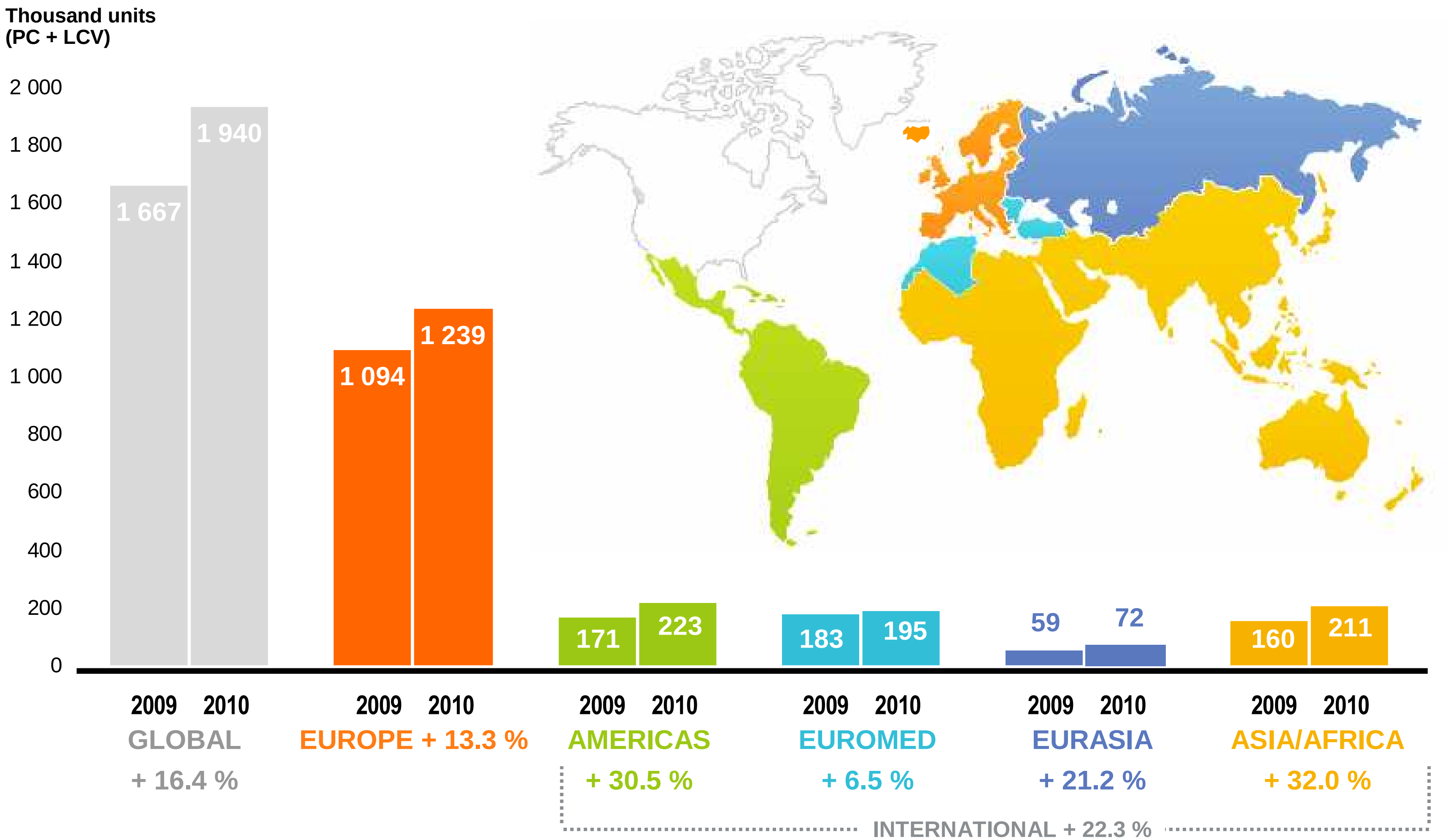
AMERICAS

TIV	**+ 12.1 %**
GROUP	+ 30.5 %



* Including USA & Canada

RENAULT GROUP SALES +16.4 % (YTD)



PC+LCV : GAINS IN MARKET SHARE IN 14 OUT OF OUR TOP 15 MARKETS (YTD)

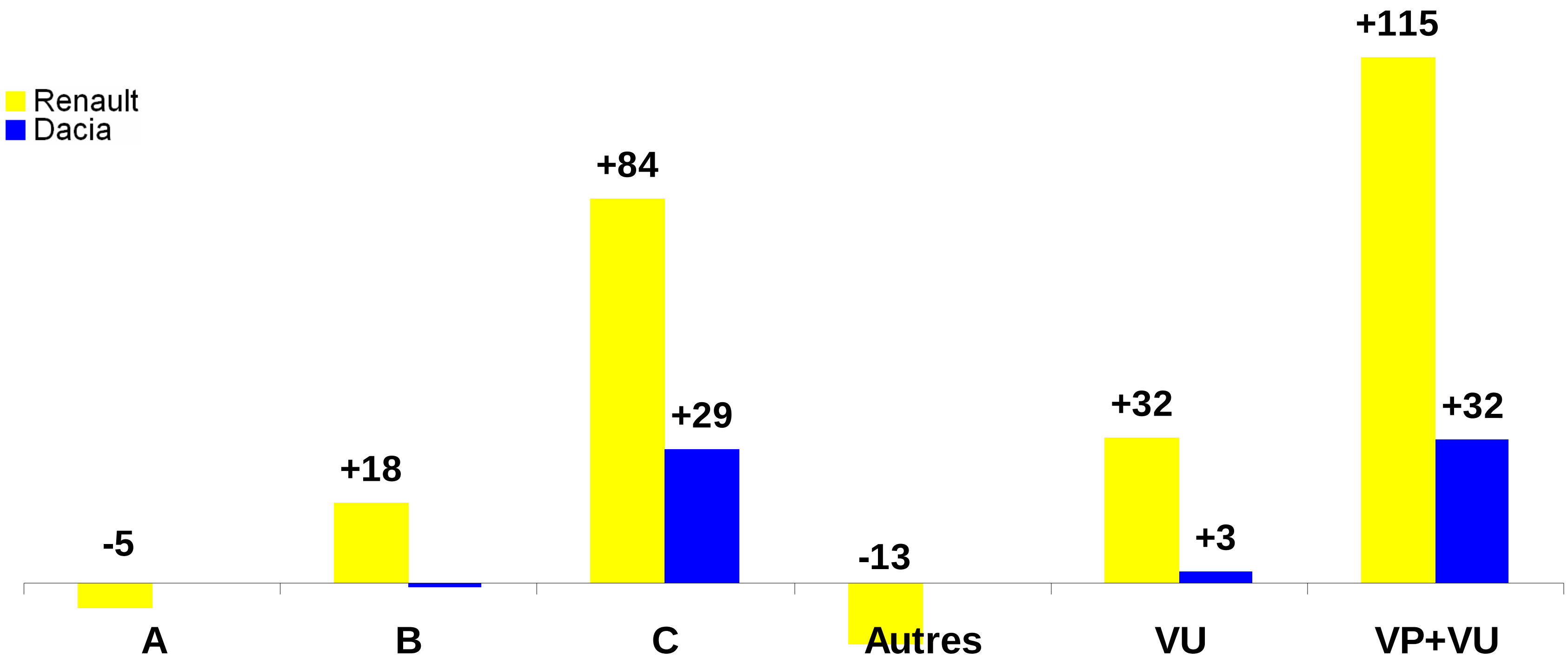
	UNITS	MARKET SHARE	CHANGE IN MARKET SHARE
FRANCE	553,380	28.2%	+ 2.6
GERMANY	126,800	5.5%	- 0.4
SOUTH KOREA	118,162	10.6%	+ 1.4
ITALY	111,071	6.7%	+ 1.7
BRAZIL	110,752	4.7%	+ 0.9
SPAIN	97,082	11.1%	+ 0.5
UNITED-KINGDOM	87,225	4.8%	+ 1.9
TURKEY	69,413	14.9%	+ 0.7
BELGIUM/LUXEMBOURG	66,181	12.7%	+ 1.9
RUSSIA	65,046	4.9%	+ 0.1
ARGENTINA	62,959	12.7%	+ 0.1
ALGERIA	52,183	29.4%	+ 5.6
NETHERLANDS	37,075	8.6%	+ 1.7
ROMANIA	34,330	40.9%	+ 4.2
IRAN	33,496	3.1%	+ 0.2

Group PC + LCV

ZOOM ON EUROPE: UNIT SALES VARIATION YTD 2010 vs. 2009
SPLIT BY BRAND AND SEGMENT

Change in volumes PC+LCV

In thousand units



CHANGE IN CONSOLIDATION SCOPE

In million euros

	Q3 2009 Published	Change in Perimeter / Consolidation	Q3 2009 Pro forma
Automotive	**7,664**	-4	**7,660**
Sales Financing	**438**	0	**438**
TOTAL	**8,102**	**-4**	**8,098**

	YTD 2009 Published	Change in Perimeter / Consolidation	YTD 2009 Pro forma
Automotive	**22,765**	-8	**22,757**
Sales Financing	**1,328**	-10	**1,318**
TOTAL	**24,093**	**-18**	**24,075**

RENAULT GROUP REVENUES BY DIVISION YTD

In million euros	YTD 2009 Pro forma*	YTD 2010	Change (%)
Automotive	22,757	27,046	+ 18.8%
Sales Financing	1,318	1,333	+ 1.1%
TOTAL	**24,075**	**28,379**	**+ 17.9%**

** 2009 data has been restated on a consistent basis*

RCI BANQUE PERFORMANCE

	YTD 2009 Pro forma*	YTD 2010	Change (%)
Revenues *(in € bn)*	1,318	1,333	+1.1%
Average loans outstanding *(in € bn)*	20.1	20.8	+3.7%
New contracts (in thousand units)	**590.7**	**710.1**	**+20.2%**

** 2009 data has been restated on a consistent basis*